

Global Digital Driver Risk Management & Safety

NETS Annual Strength IN Numbers[®]

Fleet Safety Benchmark Conference

October 10-12, 2023

Mentor by eDriving Cargill Success Story



Who We Are



Our purpose is to *nourish* the world in a safe, responsible and sustainable way.



155,000
employees



70
countries



155+
years of experience

A **trusted partner** for food, agriculture, financial and industrial customers in more than 125 countries.

Agriculture

Food

Animal nutrition
and protein

Financial and
industrial

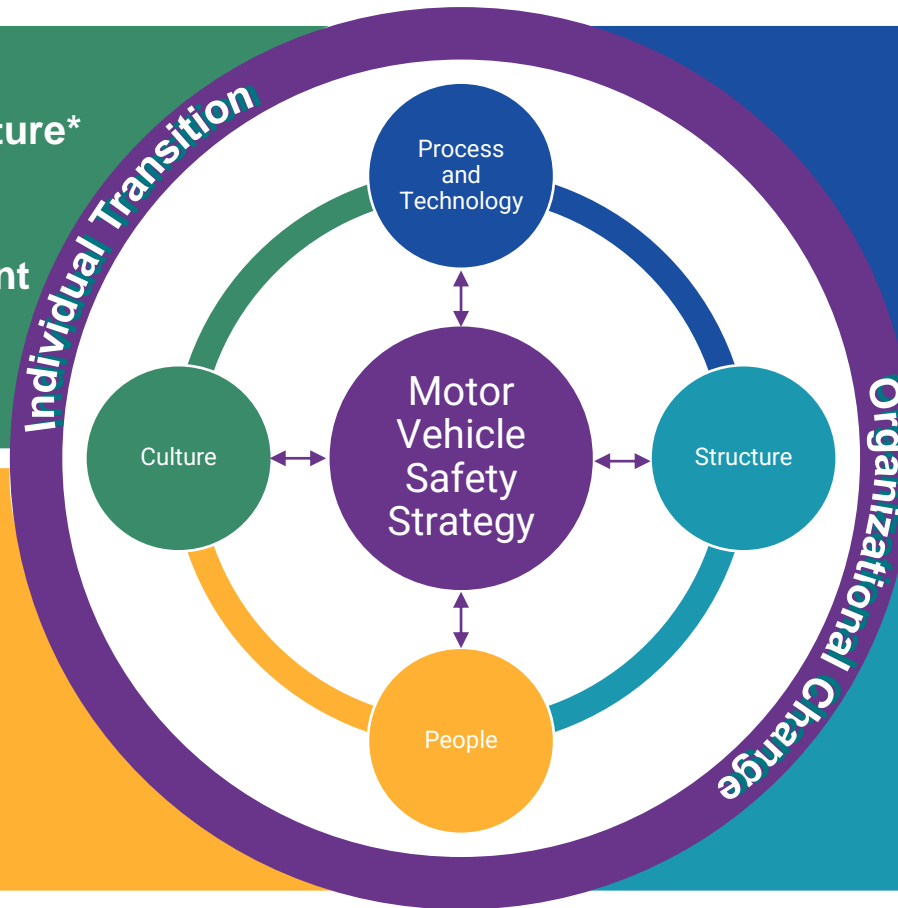
Motor Vehicle Safety Strategy

Culture:

- Strengthen our Driver Safety Culture*
- Enable/support leadership engagement and expectations*
- Enable/support driver engagement and expectations*

People:

- Comprehensive driver training
- At-Risk Driver Identification
- Global standard for licensing and driving records



Process and Technology:

- Vehicle Selection and Specifications
- **In-Vehicle Monitoring Systems***
- Technology strategy to sustain controls
- **Performance Metrics***

Structure:

- Dedicated vehicle safety resources in region
- Scalable model based on the size of region, complexity, and maturity of the technology

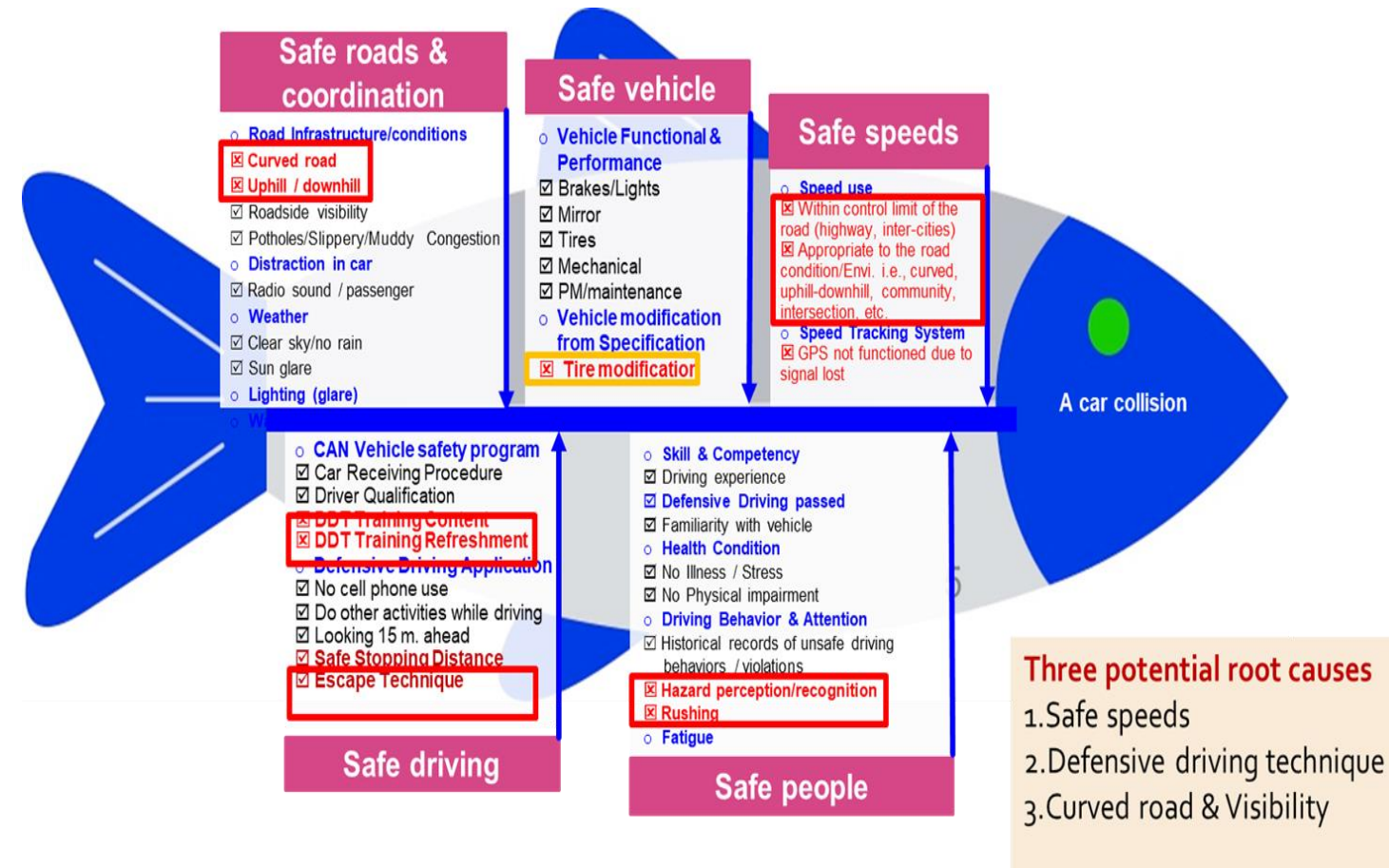
*Focus areas for short-term actions

Mentor Safety Program Launch History

1. Program initially launched October of 2022 in India to two Cargill groups (803 drivers)
2. Full program expansion includes South Korea (202 drivers), Malaysia (25 drivers) and Thailand (115 drivers)
3. Currently running pilots in LATAM (Colombia, Costa Rica, Honduras, Guatemala, and Nicaragua – 125 drivers) and the US (20 drivers)
4. Upcoming pilots/launches include Philippines, Pakistan, Indonesia, Vietnam and Australia and Taiwan

APAC Region

Focused on Continuous Improvement: Embracing Digital Solution Technology



Program Deployment	<ul style="list-style-type: none"> • Communication to leadership • Communication to all targeted population • Policy update and training
Training	<ul style="list-style-type: none"> • Training material Development • Defensive Driver Training • E-Learning
Analysis & Assessment	<ul style="list-style-type: none"> • Gap Assessment and Analysis • Driving Risk Assessment • At-risk driver identification • Motor Vehicle Records and Driver's Abstract • Driver coaching/counselling
Technology	<ul style="list-style-type: none"> • Telematics, alerts and SOS • Cargill approved data security, data privacy, transparency, integrity, retention, individual rights and legal compliance
Deployment Timeline	<ul style="list-style-type: none"> • Align on the detailed timeline of deliverables and identify risks to meet committed timelines

US Program

Soft Launch Oct 2nd



Our commitment to eliminating fatalities at work

- The leading cause of work-related fatalities at Cargill is vehicle traffic incidents.

We still have too many vehicle incidents

Research shows us we should be doing more

Our top priority is to bring everyone home safely EVERY DAY



Helping the world *thrive*